

WESTERN CARRIERS (INDIA) LTD.

206, CENTRAL PLAZA, 2/6, SARAT BOSE ROAD, KOLKATA-700 020 PHONES : 033-2485 8519/8520/8524/8526, FAX : 033-24858525 Email : info@westcong.com | CIN: L63090WB2011PLC161111

Date: 19/05/2025

То,	To,
The General Manager	The General Manager
Department of Corporate Services,	Department of Corporate Services,
BSE Limited,	National Stock Exchange of India Limited
Phiroze Jeejeebhoy Towers,	Exchange Plaza, C-1, Block G,
Dalal Street,	Bandra Kurla Complex,
Mumbai- 400001	Bandra (E), Mumbai – 400 051

#### Scrip Code: 544258; Scrip Symbol: WCIL

#### **ISIN: INE0CJF01024**

Dear Sir/Madam,

## Sub-: Investor Presentation on the Audited financial results for the quarter and year ended March 31, 2025

Pursuant to the provisions of Regulation 30 of the SEBI (Listing Obligation and Disclosure Requirements) Regulation 2015, we are enclosing herewith a copy of the Investor Presentation on the Audited Financial Results (standalone and consolidated) of the company for the quarter and year ended March 31, 2025.

We request you to kindly take the same on records.

The aforesaid information will also be hosted on the Company's website at www.western-carriers.com

Thanking you,

Yours faithfully,

For Western Carriers (India) Limited

Name: Sapna Kochar Company Secretary & Compliance Officer ICSI Mem. No.: A56298 Place: Kolkata, West Bengal





Western Carriers (India) Limited Investor Presentation | Q4 & FY25

# Safe Harbor



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All Maps used in the Presentation are not to scale. All data, information and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness.

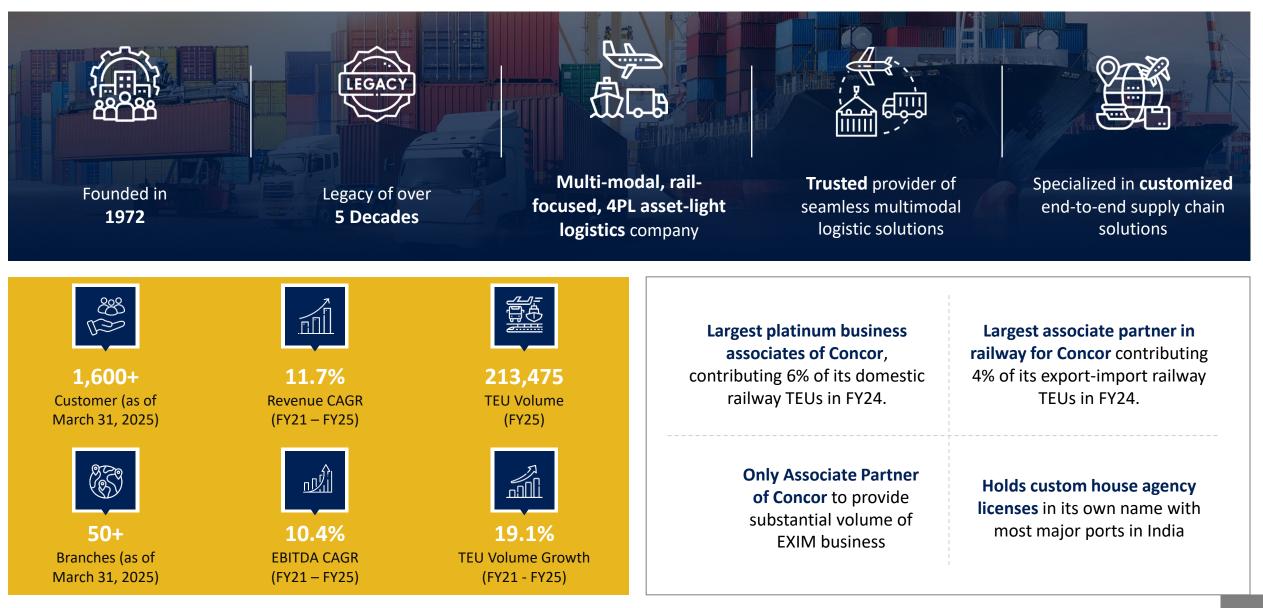




# **Company Overview**

# WCIL: The Largest & Fastest Growing Logistics Solutions Provider





## **Our Principles & Strategic Aim**





#### Trust

- Seamless 'pick, pack, drop' operations
- Single-window solutions to resolve supply chain complexities

#### Timeliness

- Multimodal transport ensures timely delivery
- Customized logistics based on client needs

#### Transparency

- Control over entire logistics chain
- Reduce third-party reliance and inefficiencies

# 

#### **Our Strategic Aim**

#### **Simplify Complex Supply Chains**

• Integrated transport + value-added services (e.g. warehousing, customs)

#### **Deliver Customized Solutions**

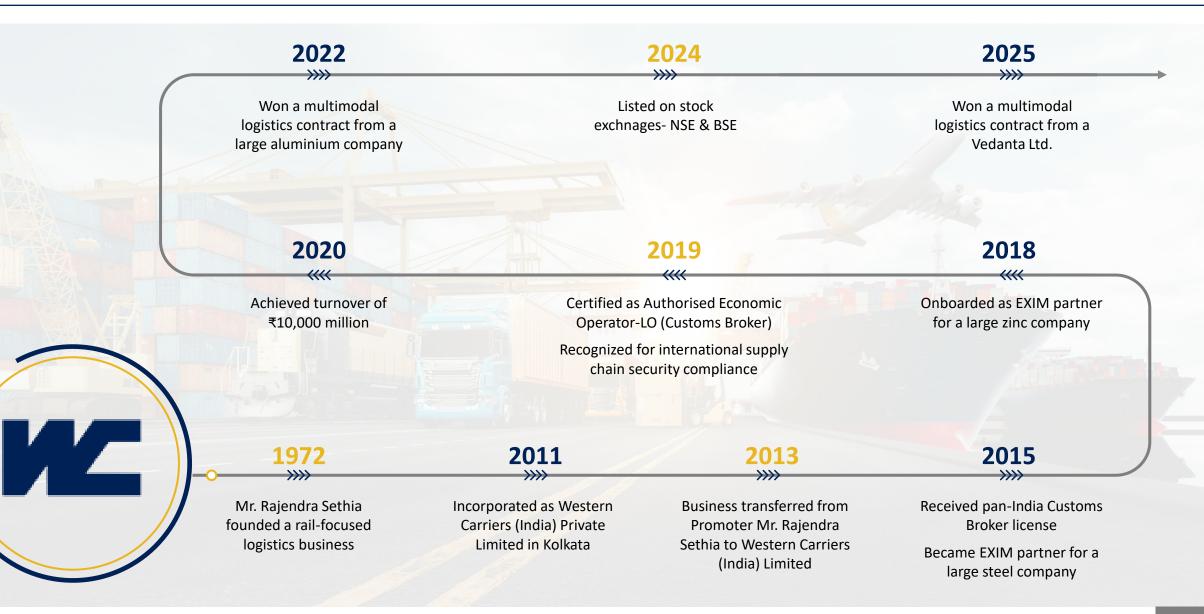
Tailored strategies using decades of domain expertise

#### **Optimize the Value Chain**

• End-to-end management for cost and time efficiency

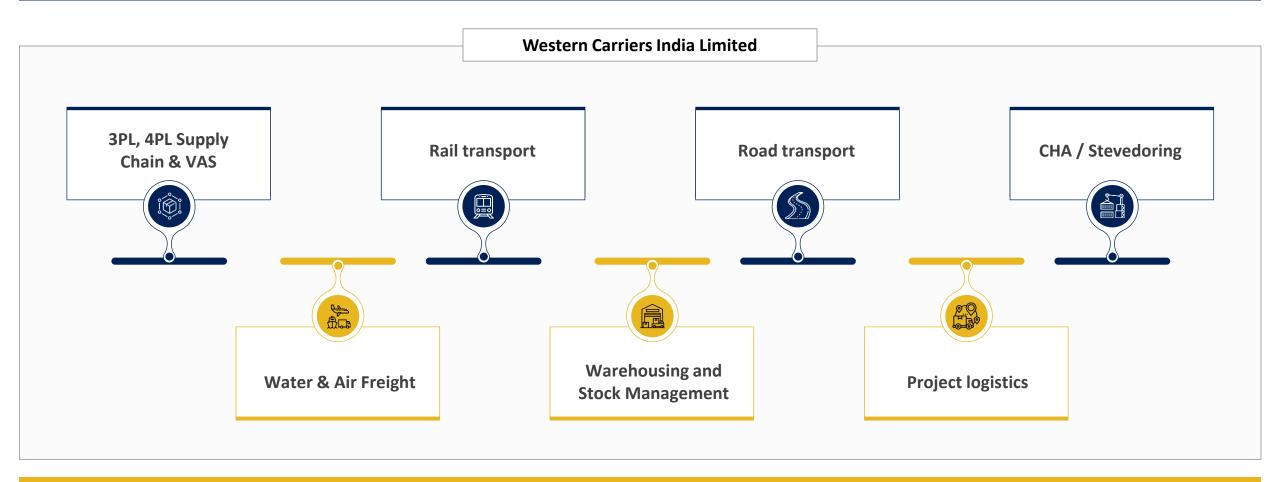
# **Journey of over Five Decades**







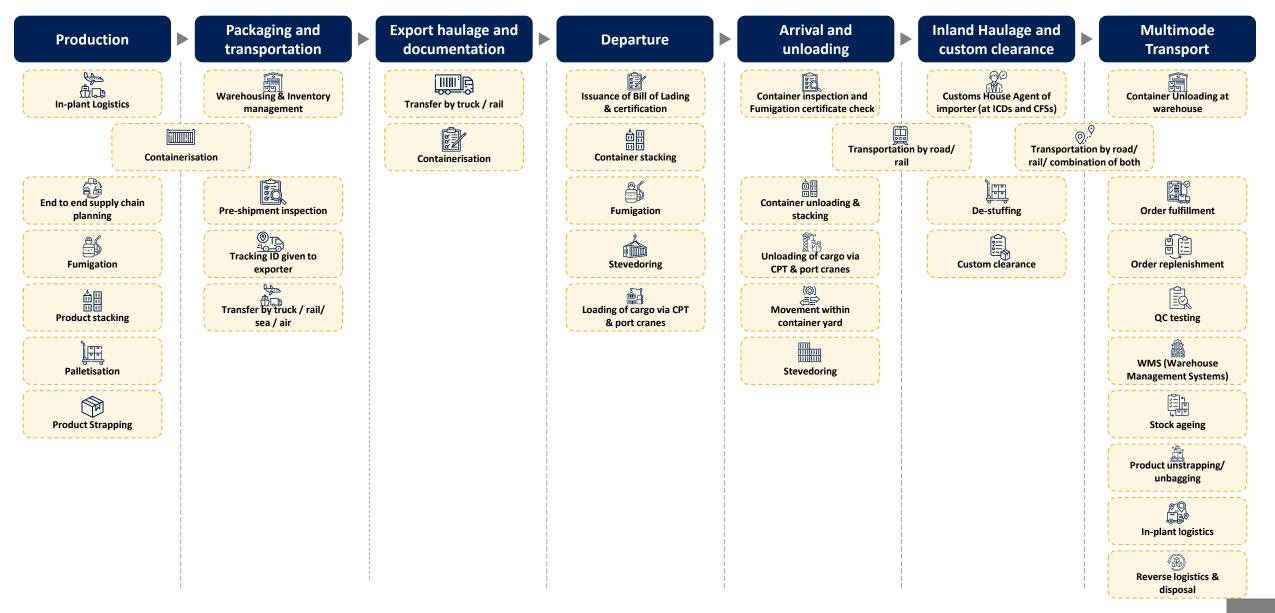
## One of the largest multi-modal, rail focused, 4PL asset-light logistic solutions provider in India



Handling multimodal transportation provides seamless integration of value-added services leading to increased customer share and loyalty

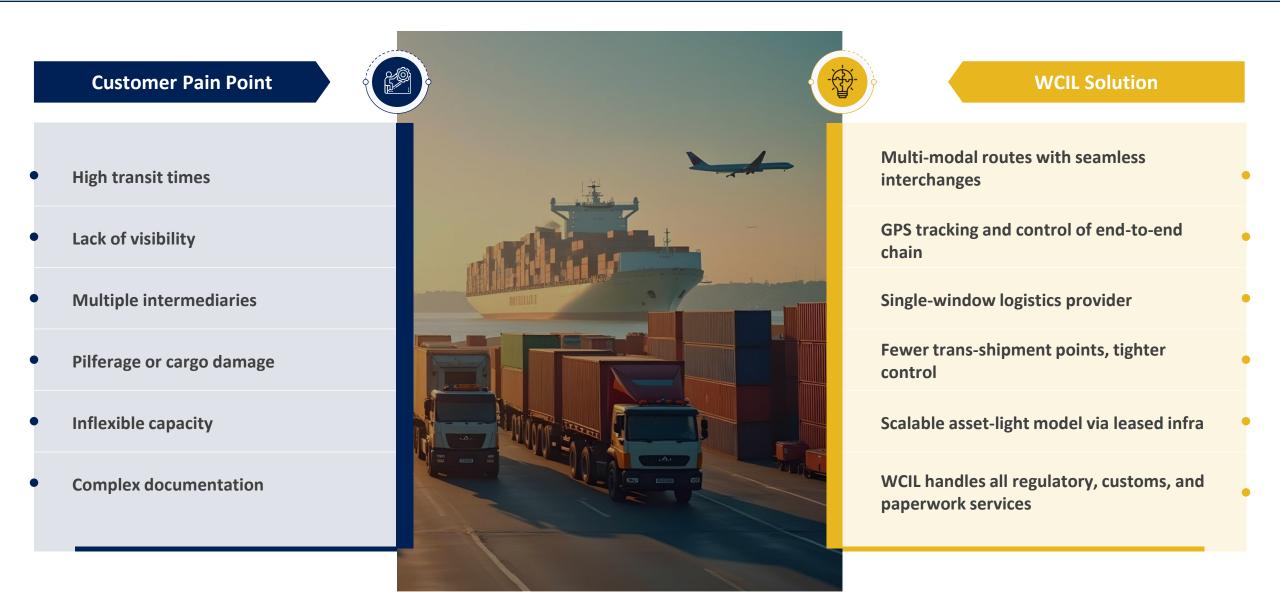
# **Value-Added Services Across the Supply Chain**





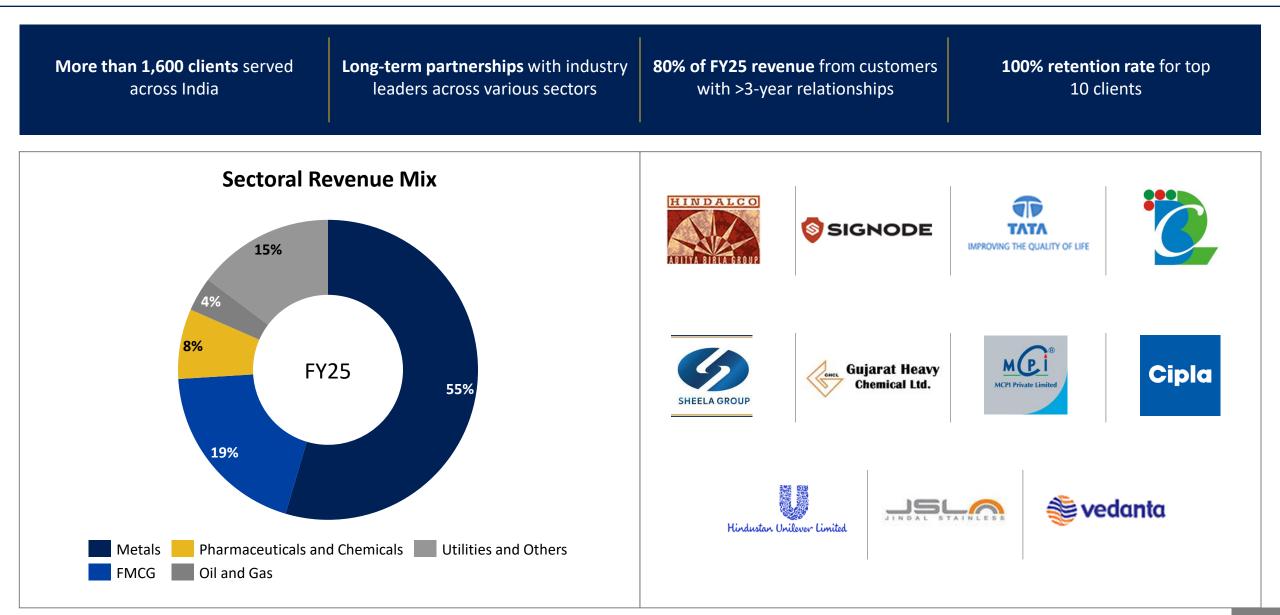
# **Turning Customer Challenges into Growth Opportunities**





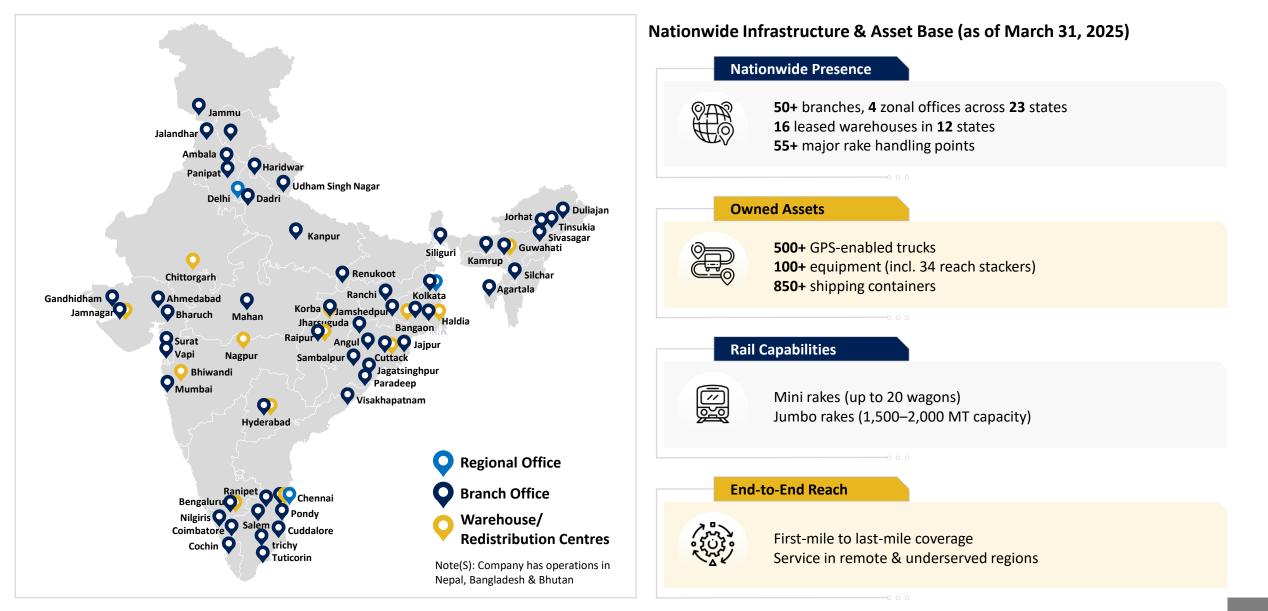
# **Long-Standing Relationships with Customers**





# **Operational Footprint and Infrastructure**





# **Technology & Innovation Capabilities**



## **Pioneers in Logistics Technology**

#### First movers in implementing:

- GPS on cross-country vehicles
- FASTag for toll payments
- ATM cards for drivers for expense control
- RFID-based beta project for tracking



## Fully Integrated ERP System

- Real-time shipment tracking across modes
- In-depth reporting on fleet, stock, sales, purchases
- Automated e-invoice generation tailored to customer needs
- Integral to billing & accounting functions

## **Next-Gen Upgrades in Progress**

- Mobile ERP for real-time data capture & faster billing
- Streamlined operations with reduced manual touchpoints
- Integrated 4PL for unified supply chain visibility & control



#### **Innovation Roadmap**

- Launch of Delivery as a Service (DaaS) model
- Investing in new software & skilled engineers
- Focused on cost optimization and service enhancement
- Container Innovation: Collapsible, jumbo, dwarf & open top



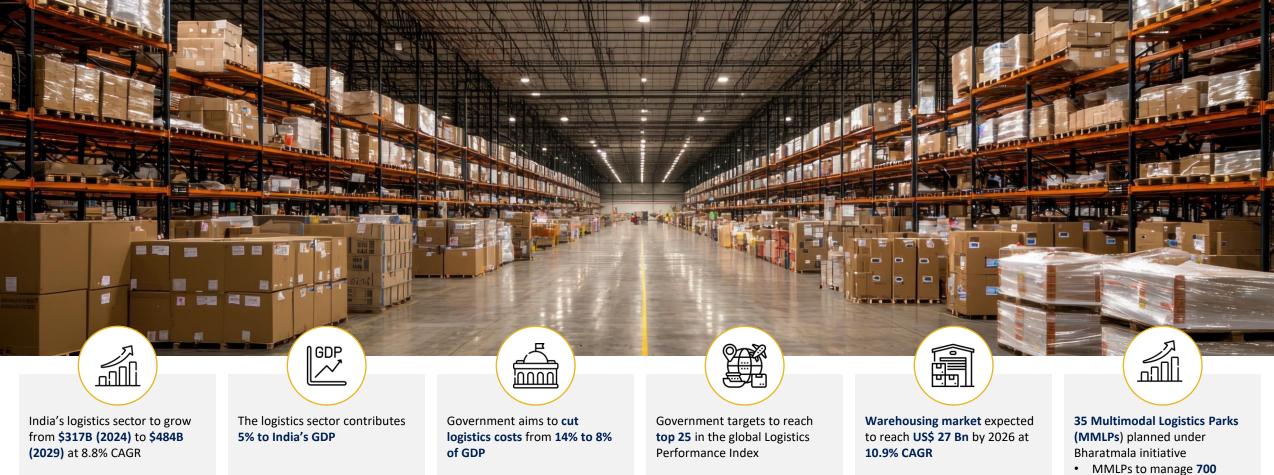
# **Industry Overview**

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## **Indian Logistics Sector**





- MMLPs to manage 700 million tonnes of cargo annually
- \$2.6B earmarked for 15 priority MMLPs out of a \$5.5B total outlay

# **Key Growth Drivers – Indian Logistics Sector**

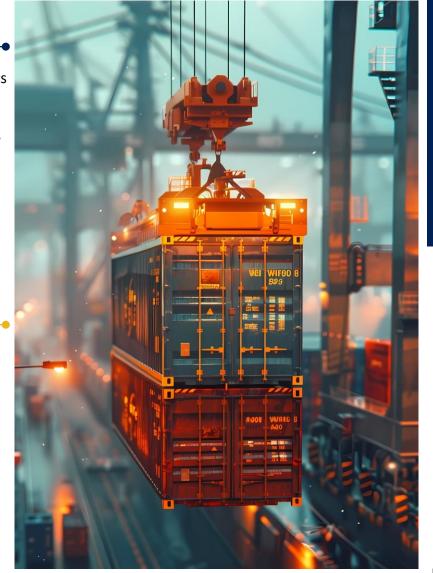


## Supply-Side Enablers

- Major infrastructure push through DFC, Gati Shakti, Bharatmala, and multimodal logistics parks
- Simplified regulatory landscape with GST, e-way bills, and infrastructure status for logistics
- Strong FDI inflows and increased public capital expenditure in logistics infrastructure
- Government-led focus on logistics skilling and workforce development
- Growing adoption of AI, IoT, and automation to enhance operational efficiency

## Demand-Side Drivers

- Exports surged 40% from FY20 to FY23, reaching ₹30.5T, driving logistics needs
- 'Make in India' accelerating domestic production and regional supply chain demand
- Rapid growth in e-commerce and MSMEs expanding logistics outsourcing
- Rising demand from Tier-II and Tier-III cities driven by consumption and connectivity
- Increased digital adoption across the value chain improving visibility and performance











**Unique Value Proposition** 

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Parameters		Traditional 3PL service providers		Our Company
Level of service offerings	•	Transportation, warehousing and value-added services	••	End-to-end supply chain management
Typical nature of asset ownership	•	Asset-light; mainly partner operated assets	••	Asset-light; leased infrastructure and fleet and selective ownership of strategic technology assets
Technological capabilities	•	Moderate with mainly manual operations	••	High with full control over the value chain
Complexity of operations	•	Medium	••	High



Speed, reliability, reduced cost, end-to-end visibility



Multimodal + Services

Integrated logistics + valueadded services



GPS-enabled fleet, leased rakes, pan-India offices

# A Platform Built for Growth





# **Growth Engines for the Future**





## Deepen Customer Relationships

- Expand service scope and geographies for existing clients
- Increase wallet share through customized, integrated solutions
- Strengthen retention via asset upgrades and value-added services



## Margin Expansion & Efficiency

- Focus on high-value, integrated services
- Improve asset utilization and cost efficiencies
- Reduce third-party dependencies through direct service offerings



## Inorganic Growth Strategy

- Explore acquisitions to expand services and reach
- Target logistics infrastructure and complementary capabilities
- Pursue alliances for faster market entry and scale



## Customer Acquisition & Sector Expansion

- Leverage operational success to onboard new clients
- Target retail and large players in untapped sectors
- Use customer referrals to enter affiliate businesses



## Strengthen Technological Capabilities

- Build tech stack for order bundling and rake optimization
- Enable data-driven, real-time logistics solutions
- Support both small and large cargo via integrated systems

## Focus on Project Logistics

- Expand services in infrastructure and cross-border projects
- Offer custom clearance, inland movement, and specialized handling
- Use capital-efficient, partnership-driven models



## **Geographic Expansion**

- Grow footprint through customer-led regional entry
- Apply best practices across pan-India operations
- Target high-growth regions with similar logistics demands



## Infrastructure & Asset Investment

- Maintain asset-light model with selective asset upgrades
- Invest in containers, vehicles, and handling equipment
- Enhance safety, performance, and customer experience



## **Improve Integration & Utilization**

- Deepen integration with customer supply chains
- Cross-sell services to existing clients
- Maximize throughput and productivity across networks



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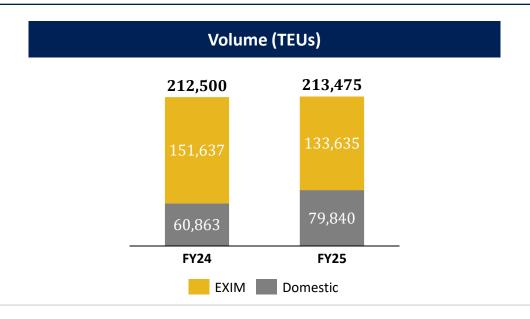
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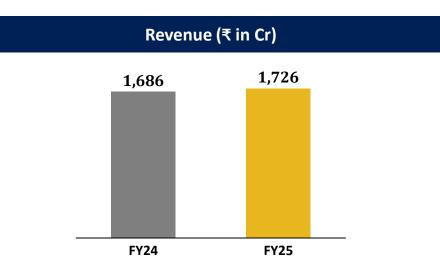


# **Financial Highlights**

## Full Year Financial Performance (Consolidated)





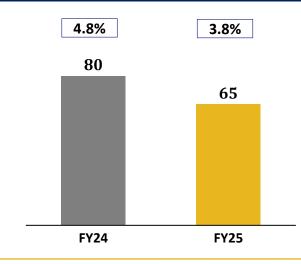


EBITDA (₹ in Cr) & EBITDA Margin (%) 8.7% 6.9% 146 120

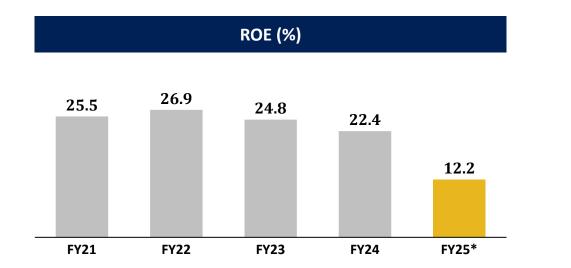
FY25

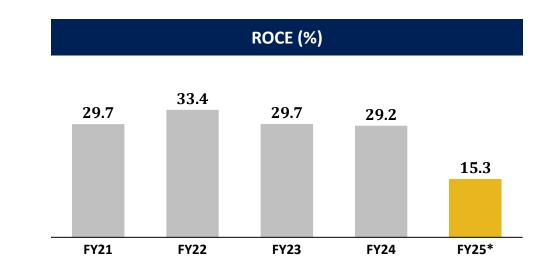
FY24

## PAT (₹ in Cr) & PAT Margin (%)

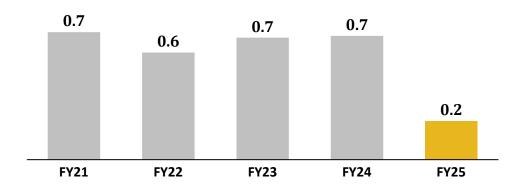


## Key Financial Metrics (Consolidated)

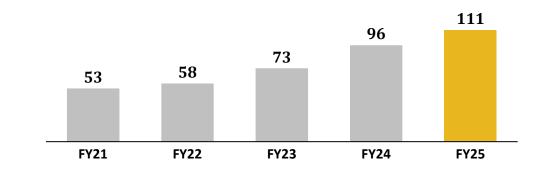




DEBT/Equity (x)

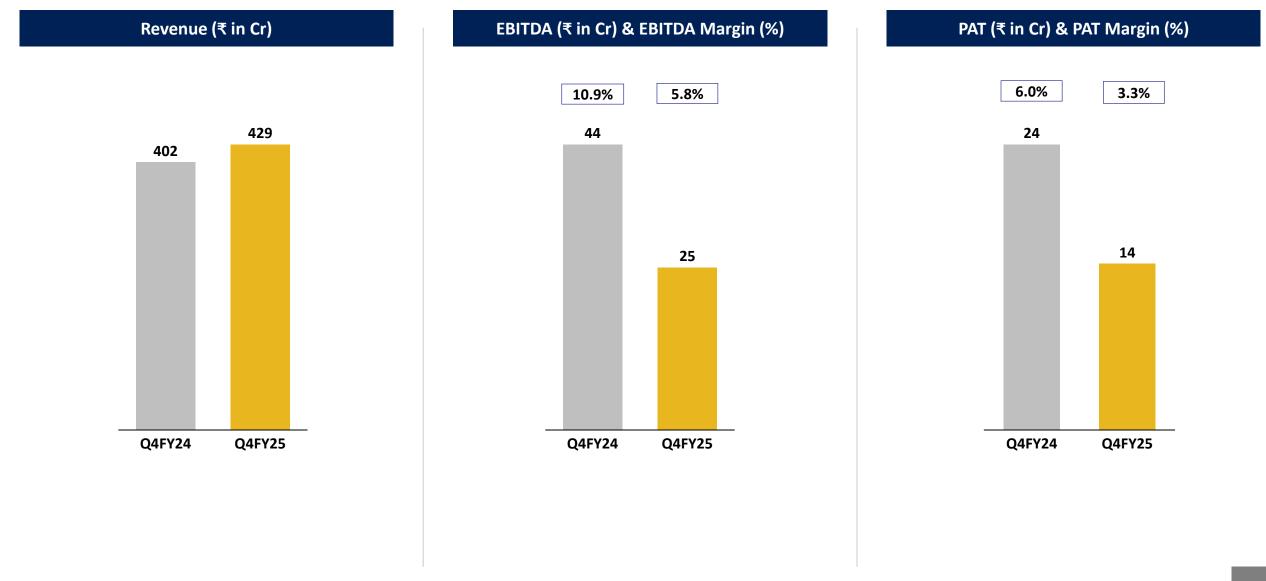


Working Capital (Days)









# **Quarterly Income Statement (Consolidated)**



Particulars (₹ Crs)	Q4FY25	Q4Y24	Y-o-Y	Q3FY25	Q-o-Q	FY25	FY24	Y-o-Y
Revenue from Operations	428.6	401.6		443.0		1725.7	1685.8	
Total Revenue	428.6	401.6	6.7%	443.0	-3.3%	1,725.7	1,685.8	2.4%
Operational Expenses	374.7	330.5		388.5		1,489.8	1,436.6	
Gross Profit	53.9	71.1	-24.2%	54.5	-1.1%	236.0	249.2	-5.3%
Gross Profit Margin	12.6%	17.7%		12.3%		13.7%	14.8%	
Employee Expenses	14.1	11.4		13.8		53.1	46.9	
Other Expenses	14.9	15.9		17.4		62.9	56.2	
EBITDA	24.9	43.8	-43.1%	23.4	6.6%	119.9	146.1	-17.9%
EBITDA Margin (%)	5.8%	10.9%		5.3%		6.9%	8.7%	
Other Income	4.8	1.5		5.1		13.2	5.6	
Depreciation	6.6	5.8		6.2		23.8	21.2	
EBIT	23.2	39.5	-41.4%	22.3	3.8%	109.3	130.5	-16.2%
EBIT Margin (%)	5.4%	9.8%		5.0%		6.3%	7.7%	
Finance Cost	4.2	6.8		4.5		21.5	22.2	
Share of Profit of an Associate	0.0	0.0		0.0		0.0	0.1	
Profit before Tax	19.0	32.8	-42.1%	17.8	6.5%	87.8	108.4	-19.0%
Profit before Tax(%)	4.4%	8.2%		4.0%		5.1%	6.4%	
Tax	4.9	8.6		4.6		22.7	28.1	
Profit After Tax	14.1	24.2	-41.8%	13.2	6.7%	65.1	80.3	-18.9%
PAT Margin (%)	3.3%	6.0%		3.0%		3.8%	4.8%	
EPS (As per Profit after Tax)	1.3	3.1		1.1		7.2	10.2	

## Historical Income Statement (Consolidated)



Particulars (₹ Crs)	FY21	FY22	FY23	FY24	FY25
Revenue from Operations	1110.1	1470.9	1633.1	1685.8	1725.7
Total Revenue	1110.1	1470.9	1633.1	1685.8	1,725.7
Operational Expenses	960.7	1280.4	1421.3	1436.6	1,489.8
Gross Profit	149.4	190.5	211.7	249.2	236.0
Gross Profit Margin	13.5%	12.9%	13.0%	14.8%	13.7%
Employee Expenses	27.7	37.0	41.8	46.9	53.1
Other Expenses	40.9	49.5	48.3	56.2	62.9
EBITDA	80.8	104.0	121.7	146.1	119.9
EBITDA Margin (%)	7.3%	7.1%	7.4%	8.7%	6.9%
Other Income	3.8	4.9	4.8	5.6	13.2
Depreciation	11.6	11.6	15.3	21.2	23.8
EBIT	73.0	97.3	111.2	130.5	109.3
EBIT Margin (%)	6.6%	6.6%	6.8%	7.7%	6.3%
Finance Cost	13.0	13.9	15.1	22.2	21.5
Share of Profit of an Associate	0.0	0.0	0.0	0.1	0.0
Profit before Tax	60.0	83.4	96.1	108.4	87.8
Profit before Tax(%)	5.4%	5.7%	5.9%	6.4%	5.1%
Тах	15.5	22.2	24.5	28.1	22.7
Profit After Tax	44.5	61.1	71.6	80.3	65.1
PAT Margin (%)	4.0%	4.2%	4.4%	4.8%	3.8%
EPS (As per Profit after Tax)	11.3	7.8	9.1	10.2	7.2

# Historical Balance Sheet (Consolidated)



Assets (₹ in crs)	FY21	FY22	FY23	FY24	FY25
Non - Current Assets					
Property, plant and equipment	36.3	36.3	55.3	71.1	119.1
Goodwill	31.0	31.0	31.0	31.0	31.0
Capital work-in-progress	0.6	9.5	16.8	0.0	15.0
Right of use assets	5.3	3.7	4.5	2.9	3.5
Other Intangible assets	0.2	0.1	0.1	0.2	0.1
Equity accounted investments	2.1	3.2	3.2	3.2	3.2
Financial Assets					
(i) Investments	0.7	0.7	0.7		
(ii) Other Financial Assets	27.4	25.7	14.0	8.7	15.4
Deferred tax assets (Net)	2.5	2.7	3.0	3.7	4.1
Other non-current assets	1.4	0.5	0.5	8.0	11.3
Income Tax Assets (Net)	1.7	5.0	12.3	5.7	11.0
Total Non - Current Assets	109.2	118.5	141.6	134.5	213.7
Current Assets					
Financial Assets					
(i) Trade receivables	252.4	311.4	389.7	525.5	620.4
(ii) Cash and cash equivalents	3.4	2.5	1.4	1.9	4.8
(iii) Bank balances other than (iii) above	7.5	10.7	18.2	25.0	185.5
(iv) Loans	28.1	16.3	18.0	27.1	25.5
(v) Other current financial assets	5.2	5.6	4.6	6.3	8.7
Other current assets	19.5	25.2	30.7	33.7	45.0
Total Current Assets	316.0	371.8	462.6	619.5	889.9
Total Assets	425.2	490.3	604.1	754.0	1,103.6

## Historical Balance Sheet (Consolidated)



Equity & Liabilities (₹ in crs)	FY21	FY22	FY23	FY24	FY25
Equity					
(a) Equity share capital	39.4	39.4	39.4	39.4	51.0
(b) Other equity	157.1	218.0	279.1	359.0	777.1
Equity attributable to equity holders of the parent	196.4	257.4	318.4	398.4	828.1
Non-controlling interests	0.2	0.2	0.2	-	-
Total Equity	196.6	257.6	318.6	398.4	828.1
Liabilities					
Non - Current Liabilities					
Financial liabilities					
(i) Borrowings	35.2	20.8	36.7	24.8	18.7
(ii) Lease Liabilities	4.0	2.6	2.8	1.1	2.7
Long Tem Provisions	1.5	2.2	4.0	5.5	6.8
Total Non - Current Liabilities	40.7	25.6	43.5	31.4	28.1
Current Liabilities					
Financial liabilities					
(i) Borrowings	100.4	129.6	173.8	241.2	153.3
(ii) Lease Liabilities	1.5	1.5	2.1	2.3	1.0
(iii) Trade payables					
Total outstanding dues of micro and small enterprises	-	-	3.7	5.6	2.5
Total outstanding dues of creditors other than micro and small enterprises	77.9	65.0	50.3	64.1	77.2
(iii) Other financial liabilities	3.9	6.1	7.9	6.6	11.1
Short Term Provisions	0.2	0.3	0.3	0.3	0.2
Other current liabilities	3.8	4.7	4.0	4.2	2.1
Total Current Liabilities	187.8	207.1	242.1	324.2	247.4
Total Liabilities & Equity	425.2	490.3	604.1	754.0	1,103.6

## Historical Cash Flow Statement (Consolidated)



Particulars (₹ in crs)	FY21	FY22	FY23	FY24	FY25
Cash Flow from Operating Activities					
Profit before Tax	60.0	83.4	96.1	108.4	87.8
Adjustment for Non-Operating Items	(0.2)	(0.2)	(0.3)	(0.4)	(0.3)
Operating Profit before Working Capital Changes	82.4	107.8	123.5	147.3	121.7
Changes in Working Capital	(94.3)	(77.0)	(89.7)	(125.2)	(96.2)
Cash Generated from Operations	(11.9)	30.8	33.8	22.1	25.5
Less: Direct Taxes paid	(14.6)	(25.6)	(31.9)	(21.3)	(28.2)
Net Cash from Operating Activities	(26.5)	5.2	1.9	0.7	(2.7)
Cash Flow from Investing Activities	(2.2)	(3.0)	(35.8)	(39.9)	(241.3)
Cash Flow from Financing Activities	26.0	(3.1)	32.9	39.5	247.0
Net increase/ (decrease) in Cash & Cash equivalent	(2.7)	(0.9)	(1.1)	0.4	3.0
Add: Cash and cash equivalents as at 1st April 2024	6.2	3.4	2.5	1.4	1.9
Cash and cash equivalents as at 31st March 2025	3.4	2.5	1.4	1.9	4.8



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## **Accomplished Board of Directors**





Rajendra Sethia Chairman & Managing Director



Kanishka Sethia Whole Time Director, CEO & CFC



Sushila Sethia Whole Time Director





Bipradas Bhattacharjee Independent Director



Rajni Mishra Independent Director

# **Experienced Senior Management Team**





Sapna Kochar Company Secretary & Compliance Officer



Kanhaiya Lal Baid Vice President (Operations)



Ravi Kumar Bhaskar Menon Vice President (Operations)



Deputy Vice President (Marketing)



Rajiv Ranjan Kumar Deputy VP-Project & Infra

## Awards





Certificate of recognition as leading logistic organisation of West Bengal by Times **Business Awards West Bengal** 2024

Appreciation award for outstanding services and timeliness and for diligence and commitment towards Hindalco Industries Limited, Belagavi Works from Hindalco Industries Limited, Belagavi

Certificate of appreciation in recognition of superior performance in the category of most valued partner- transportation from Jamshedpur Continuous Annealing and Processing Company Private Limited Awarded BALCO Monthly CEO award for 'Best Business Partner' by Bharat Aluminium Company Limited and Vedanta Limited



containerised cargo at Kolkata dock system by Kolkata Port Trust

Bharat Aluminium Company Limited and Vedanta Limited

aluminium export business from Kolkata, Haldia and Visakhapatnam ports from Hindalco Industries Limited

MCC PTA India Corp. **Private Limited** 



#### **COMPANY**:



Western Carriers (India) Limited CIN: L63090WB2011PLC161111 Ms. Sapna Kochar

E-mail: <u>investors@westcong.com</u>

Website: www.western-carriers.com

**INVESTOR RELATIONS ADVISORS :** 

MUFG

**MUFG Intime India Private Limited** A part of MUFG Corporate Markets, a division of MUFG Pension & Market Services

Mr. Viral Sanklecha viral.sanklecha@in.mpms.mufg.com

Meeting Request Link – <u>Click Here</u>

Ms. Nidhi Vijaywargia Nidhi.vijaywargia@in.mpms.mufg.com